

Dairy Farm International Holdings Ltd

Jardine House, 33-35 Reid Street Hamilton HM EX, Bermuda

To: Business Editor

5th March 2020 For immediate release

PT HERO SUPERMARKET TBK FULL YEAR 2019 RESULTS

The following announcement was issued today by the Company's 88.5%-owned subsidiary, PT Hero Supermarket Tbk.

For further information, please contact:

Dairy Farm Management Services Limited Kirsten Molyneux Diky Risbianto

(852) 2299 1884 (62-21) 8378 8388

Brunswick Group Limited David Ashton

(852) 3512 5063

Issued by: Dairy Farm Management Services Ltd

Incorporated in Bermuda with limited liability

5/F Devon House, Taikoo Place, 979 King's Road, Quarry Bay, Hong Kong



South Tangerang, 5th March 2020

PT HERO SUPERMARKET TBK FULL YEAR 2019 RESULTS

Highlights

- Net revenue 5.4% lower at Rp 12,268 billion as result of space optimisation plan
- Profit higher at Rp 71 billion as early stages of transformation delivers progress
- Double digit sales growth from Guardian and IKEA
- Multi-year performance transformation on track

Results

	Audited Full Year		
	2019	2018	Change
	Rp billion	Rp billion	%
Net Revenue	12,268	12,970	-5.4
Gross Profit	3,547	3,694	-4.0
Profit/(Loss) for the year	71	(1,250)	n.m.
	Rp	Rp	%
Earnings/(Loss) per share	17	(299)	n.m.

Page 2

PRESIDENT DIRECTOR'S STATEMENT

Introduction

While the Group's store optimisation plan negatively impacted sales of the Food business in 2019, this

was partially offset by significant sales increases at both our Guardian and IKEA businesses. The

Guardian Health and Beauty and IKEA Home Furnishing businesses delivered double-digit sales

growth as customers continue to respond positively to the offering from both banners. Underlying

profitability grew as the fundamentals underpinning the businesses improved as part of our multi-year

transformation.

Financial Performance

Profit of Rp 71 billion was a significant improvement from the prior year, which was impacted by one-

off costs associated with the actions taken by management to reset the business. Excluding the impact

of non-recurring items, underlying profits grew strongly in 2019, driven by improved performance

from the Food business as we executed our store optimisation plan and as our multi-year

transformation programme delivered enhancements in quality and operating standards. We have made

progress on price competitiveness and enhancing shopping experiences to better serve our customers.

Our pilot schemes and new format launches were also well received.

Guardian delivered double-digit growth in sales and underlying profit. The business maintained a

strong market price position as well as completing a series of successful store remodels, with greater

emphasis on Beauty categories and the addition of local Halal certified ranges, all of which were well

received by customers and helped to lift sales.

IKEA also reported double-digit sales growth underpinned by investments in a new store in Sentul as

well as e-commerce growth, although profits were affected by investments made as well as higher cost

of goods sold.

- more -

PT Hero Supermarket Tbk

Graha Hero | CBD Bintaro Jaya Sektor 7 Blok B7/A7 | Pondok Jaya, Pondok Aren | Tangerang Selatan 15224 - Indonesia Phone: +6221 8378 8388 | www.hero.co.id | Call Centre 0-800-1-998877

Page 3

Business Activities

PT Hero remains committed to its multi-year transformation plan to reshape and revitalise its business

portfolio, to optimise its customer offer to ensure quality and value and to improve the productivity of

its stores for the benefits of its customers and team members. We are putting greater emphasis on

fresh food, range optimisation and the repurposing of space, which will lead to a stronger and more

sustainable business going forward. Food retail in Indonesia has seen increasing competition in recent

years with the growth of different store formats, as well as evolving consumer behaviors. We must

consistently adapt to the changing market to compete effectively.

Our Health and Beauty business continues to demonstrate strong growth momentum, supported by

strong revenue and like-for-like sales growth. There was also strong double-digit percentage growth

in profits, which reflected our strong retail execution as better, more relevant range was introduced

into stores and as investments were made in cost-effective store refits.

We continue to invest in the future growth of the Home Furnishing business and remain committed to

our strategic plan - to meet the demands of growing middle-income consumers - which involves

opening both traditional and new IKEA formats. The new Sentul store was an IKEA world first, as it

came from the conversion of a Giant hypermarket under our space optimisation plan. Works were

carried out in a record-breaking five months. The performance of the store since its November opening

has been pleasing. During 2019, good progress has also been made with new store projects in Jakarta

Garden City and Bandung, which are anticipated to open in the next 12 months.

- more -

PT Hero Supermarket Tbk

Page 4

Prospects

While performance in the current year will depend on macroeconomic conditions, PT Hero remains

firmly focused on its multi-year transformation plan and is confident that the actions currently

underway will lead to a better, more profitable and more sustainable business, with an optimized retail

portfolio, improved product offerings, as well as a stronger response to customers' demands. We

remain committed to being a strong competitive retailer in each of our retail sectors and to growing

our business over the long term in Indonesia.

Patrik Lindvall

President Director

5th March 2020

- end -

For further information contact:

Patrik Lindvall, President Director

PT Hero Supermarket Tbk

Tel: +62-21-8378 8388

E-mail: extcomm@hero.co.id